PRESENTATION ON SMALL ISSUERS

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MEMBER FINRA & SIPC

FIRM DESCRIPTION

- Full-service regional investment banking firm
 - Headquartered in Little Rock, Arkansas
 - 32 years of service
 - Branch offices in 8 states
- 213 employees
 - 157 registered sales representatives
 - 56 non-registered employees



- Crews is a wholly-owned subsidiary of First Security Bancorp ("FSB"), a financial services holding company with more than \$3.8 billion in assets.
- First Security Beardsley Public Finance is a division of Crews that provides financial advisory services to Arkansas School Districts.



2010 PERFORMANCE*

Nationally Ranked, Locally Focused

- Ranked 40th Nationally as Senior Book Running Manager (municipal bond issues of any size)
- Ranked 10th Nationally as Co-Manager (municipal bond issues of \$10 million par value and under)
- Ranked 19th Nationally as Senior Book Running Manager (municipal bond issues of \$10 million par value and under)

Our rankings reflect an important aspect of our focus: Crews seeks to serve issuers and borrowers of all sizes with a variety of needs.

***SOURCE:** Thomson Reuters



WHAT IS A SMALL ISSUER?

The SEC does not have a specific definition that clearly defines who is considered a municipal small issuer.

Rules to guide us:

- Rule 15C2-12 under \$1,000,000 exemption
- Bank Qualified –Qualified Small Issuer \$10,000,000 calendar year limit
- IRS Rebate exception for governmental small issuers \$5,000,000
 - Public schools \$15,000,000



WHAT IS A SMALL ISSUER?

Parameters to consider:

- Size of bond issue
- Total outstanding bonded debt
- Complexity of transaction
- Frequency of debt issuance
- Staff dedicated to financial and reporting duties
- Market characteristics



WHAT IS A SMALL ISSUER?

Arkansas School District market:

- 52 Arkansas school bond issues in 2010
- Average size transaction was \$5,000,000
- Range was \$400,000 to \$131,565,000
- Average client has approximately \$10,000,000 in debt outstanding
- Issues debt approximately every 3-4 years
- No staff dedicated full time to continuing disclosure or bond market related issues



SMALL ISSUER CHALLENGES

- Superintendent is responsible for finance, curriculum, facilities, HR, transportation, etc.
- School Board members are elected, but unpaid
- Defining Material Events that are beyond the District's control
- Annual reporting requirements
- Record keeping and document retention
- Limited number of knowledgeable market participants

